



2020 H1 overview

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NRD Companies



NRD Companies is a global information technology and consulting group of companies, specialising in the governance and development of the economic digital infrastructure for Governments, Registries, Tax Administrations, Financial Institutions, Retailers and National Postal Services.

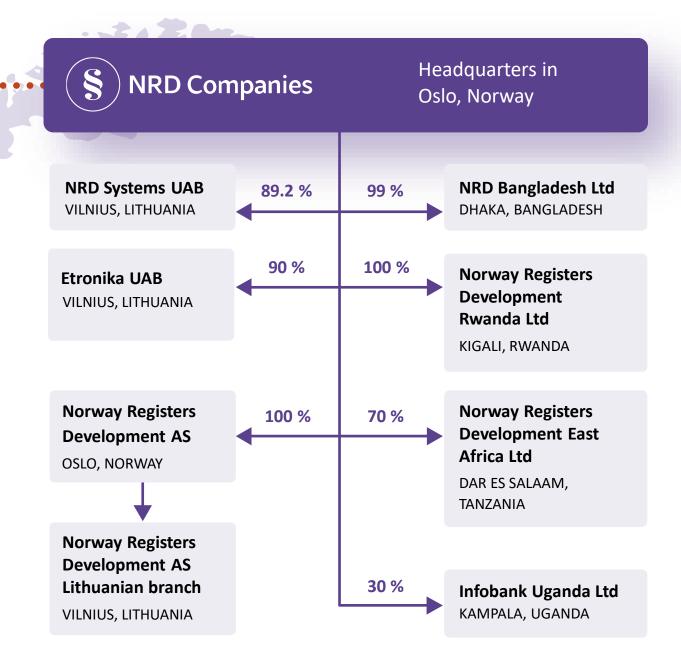
About us

Headquartered in Norway, the group unites companies that specialise in practice-based consulting, Information Technology Product development and bespoke solutions, which are implementation across five continents.

We are the recognised leader in our industry and have a proven track record of success in the Fintech and GovTech markets, serving customers from our offices in Norway, Lithuania, Bangladesh, Rwanda, Uganda and Tanzania.

The Group employs more than 110 professionals and is controlled by INVL Technology UTIB.

COMPANIES STRUCTURE



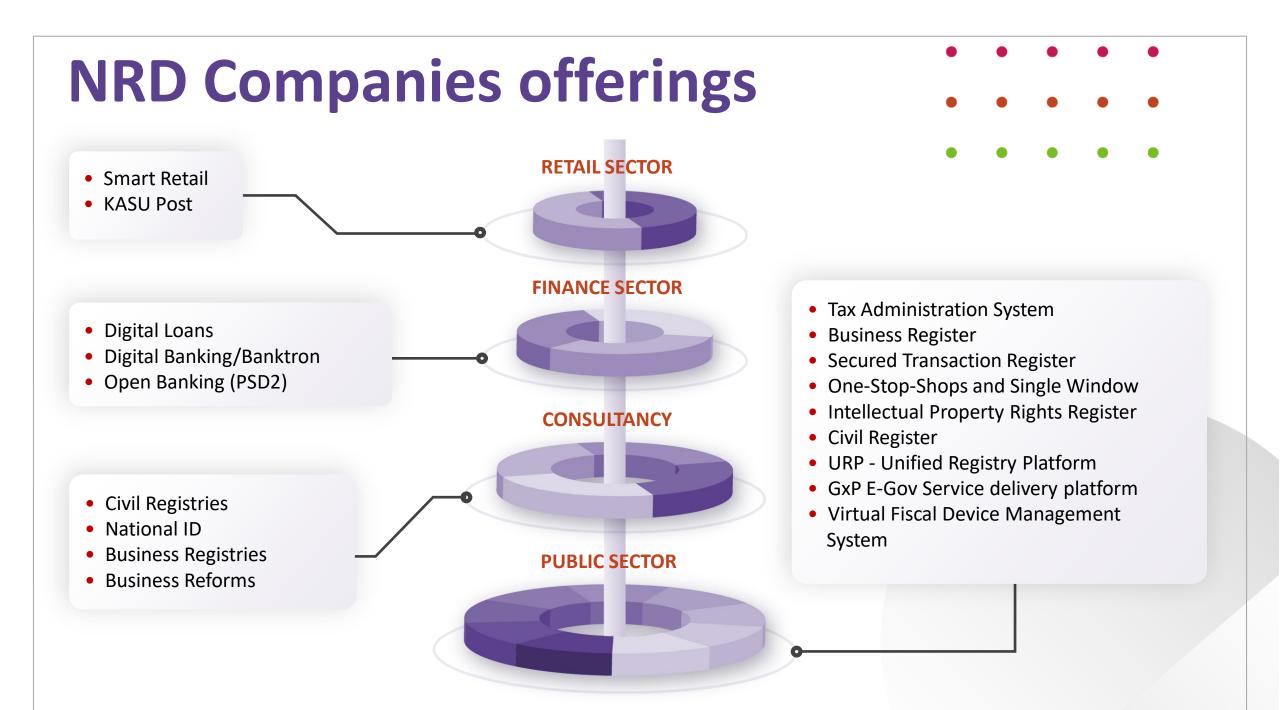
We are a unique group of companies that was created with a complex set of skills from the outset: we understand the ecosystems of entities such as states, financial institutions, retailers and we understand organic IT – because simply bolting one skill set on top of another simply does not work.

We unite consultancy expertise and development of IT solutions in GovTech and FinTech.

Pioneers in our field







Public sector Offerings

Unified Registry Platform (URP) The URP automates standard registration processes and is highly adaptable to the changing needs of clients. It is quickly deployed and easily adjusted to the specific needs of each country.

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GxP – The Customer-Centric Service Delivery Platform is designed for modern governments, to proactively support citizens and businesses throughout their customer journey and for their lifetime events.



The Virtual Fiscal Device Management System improves VAT collection through out the country. It is used for issuing fiscal digital receipts to taxpayers for every sales transaction completed online and is signed by the server in real-time.

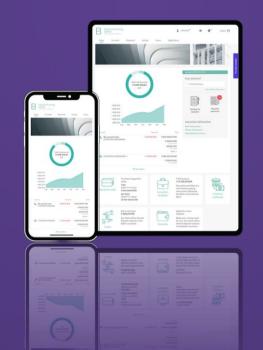
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Finance and Retail Offerings

DIGITAL LOANS - is a platform for SME and Retail loans used by banks and other financial services providers to increase their loan portfolio in a shorter time, keep the lending management and related costs under control and excel in their operational risk management. **BANKTRON** – an award-winning secure and intuitive digital banking platform. It is easily integrated with the latest FinTech solutions

KASU RETAIL – An omnichannel solution to manage and accelerate your retail business.







Facts and Numbers





We deliver a unique combination of both consultancy expertise along with the development of information systems development.



Projects in over **50 countries.** Offices in 6 countries.



More than 25 years of experience in the field.



We help to achieve **UN sustainable** development goals



Revenue **€6.6 M EUR** (2019)



Team of 110+ professionals and experts in the subject

Global Footprint

NRD Companies implement projects in more than 50 countries worldwide.



A Few of our Clients

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Sustainability



NRD Companies

We embrace the United Nations and World Bank Sustainability Initiatives through our contribution to:

- Enabling the business environment & job creation
- Increasing the efficiency of government services
- Facilitating financial inclusion and access to finances
- Supporting domestic resource mobilisation
- Improving the accessibility of social and business services
- Facilitating environmental sustainability
- Securing the digital environment

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Business Results

2020 H1

2020 H1 Project Portfolio

Consultancy

- Senegal: Civil registration system (2019-2020)
- Guyana: E-public service delivery infrastructure assessment (2020-2021)
- Kenya: Collateral registry assessment and maintenance (2020-2021)
- Eastern Caribbean States: Unique ID infrastructure assessment (2020-2021)
- Samoa: Civil Registry and National ID infrastructure assessment (2020-2021)
- Uganda: Digital transformation plan for the creation of microfinancing (2020)
- Zanzibar: Consultancy services for a business registry system expansion (2020-2021)

Solutions implemented

- Zanzibar: VFD Virtual fiscal device management system (2019-2020)
- Cayman Islands: E-registry system creations (2018-2020)
- Anguilla: BUSREG implementation (2020-2021).
- Barbados: GxP Public e-service delivery platform implementation (2020-2021)
- Latvia: Digital banking platform for Baltic International Bank (2018-2020)
- Kyrgyzstan: Kyrgyz Post development and implementation (2018-2020)
- Lithuania: Insurance policies management system - Beesure (2019-2020)

Support & maintenance services

- Uganda:
 - BUSREG maintenance (2019-2020-2021) .
 - Investor e-registry system maintenance (2020-2020)
- Zanzibar:
 - Civil registry support and maintenance (2020-2021)
 - Business registry system maintenance (2020-2021)
- Lithuania:
 - E-customs system maintenance
 - National E-registry system maintenance services
 - Tax collection system continuous improvement
 - Digital banking migration for Luminor Bank
 - COVID-19 loan origination process for Siauliu Bank.
- Mauritius:
 - BUSREG support and maintenance (2020-2021)
 - E-registry system monitoring services (2020-2021)
 - E-registry migration services (2020)

Subcontracting

- Kenya: Cyber security (2019-2020)
- Ecuador: Cyber security (2019-2020)
- Egypt: Cyber security (2020)
- Bangladesh: Cyber security (2018-2020)
- New Caledonia: Cyber security (2020)

New Initiatives



Products and Platforms

- **GxP** Customer-centric service delivery platform
- KASU POST Solution for post offices
- VFD Virtual fiscal device management system
- Unified Registry Platform Modular framework modernisation for registries



Services

- Focus on fast growing consultancy business lines
- KASU Cloud (Smart Point of Sales Service) proposal is being tested



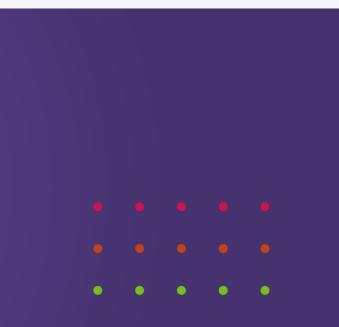
Marketing

- Expertise sharing through hosted webinars for potential clients
- Brand awareness building through conferences, social networks and global content distribution



Group consolidation

- We utilise synergies through shared Group expertise and technical competencies
- We share common business development resources and governance policies





Visibility & Recognition





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Webinars and Conferences

Hosted events

- April 29 Webinar hosted by ETRONIKA AND W.UP. "Reimagining
- Digital Banking During and After COVID-19"
- May 28 Webinar "Catalysing Local Economic Recovery"
- July 14 Webinar "How to Easily Climb Up in Business Rankings"
- July 21-22, Two-day webinar "Digital Identity Management System" for the Samoa Government, businesses and citizen communities

Participated

- March 5-6 Prague. "LendingUP 2020" sponsor, booth and speaker
- May 18-20 "E-Governance Conference" virtual booth
- June 15-18 Conference "FinTech Week Lithuania" virtual booth, speaker in a panel discussion and networking
- June 10 "FinTech Talents Virtual Spring 2020"
- August 5 "FinTech Junction Summer 2020" virtual event, networking and pitches

Upcoming

 Kęstutis Gardžiulis, Founder & Chief Innovation Officer at ETRONIKA joined the FINOVATE AWARDS 2020 Judging Panel



Opinion Statements / Articles



Helping Emerging Economies Thrive: How Busines Registries Can Facilitate Faster Economic Growth



Webinar "How to Climb up in Ease of Doing Business Rankings"

July 22nd, 2020//- An effective business registration system plays a crucial role in economic well-being and its advancement, especially emerging economies.

However, it also needs a strong leadership backbone behind it to drive the process forward. Full leadership support and full-fledged business registrars a the key factors that help a country climb the Ease of Doing Business rankings, which enables it to attract more foreign capital, thus accelerating its economic growth.



Imagine a proactive Business Registrar implementing reforms and actively taking part in policy making which eventually has a direct impact on his country's economic activity.	2
Long and costly business registration and regulatory procedures have a negative effect on citizens' motivation to set up companies. The easier, faster, and cheaper the business registration process becomes, the higher number of businesses are in an economy.	Vinning th
leva Tarailiene Head of Registry Practice, @NRO Companies	Michailas Traubas Solution Architect (Sa
How Improving Business Registri Facilitate Economic Growth	"The COVID-19 crisis has landscape. Today, the bar agencies have a crucial rol- financing suppor
Published on July 7, 2020	The winners will be those address the challenges qu Organisational agility, Abi digitally and Purpos
leva Tarailiene 1 article Head of Registry Practice	Michailas Tra Solution Architect (

Today it is clear that the economy cannot prosper without a healthy private local businesses create jobs and generate income that later brings immense ve Winning the Lending Race in the Post national level. Therefore, any government, concerned with economic well-be COVID-19 World

Published on June 16, 2020

Michailas Traubas 2 articles V Following tion Architect (Sales) at ETRONIKA

tarted to write this article just before the COVID-19 pandemic hit Europe with its cious intensity. It forced everyone to go through a paradigm shift in terms of priorities luding lenders, borrowers, solution providers, and me. Given the trying circumstances, riting a new article did not appear to be a logical reaction for a while

oday, however, I feel that getting back to my article and adding post-quarantine reflections s not only necessary but also critical to our success

re-COVID Market Realities



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How business registries can facilitate faster economic growth

Improved registries streamline nation-wide reforms that help climb the ranks in the World Bank's Ease of Doing business index – an international standard to measure a country's appeal for foreign investment

n effective business registration system plays a crucial role in economic wellbeing and its advancement, especially in emerging economies. However, it also needs a strong leadership backbone behind it to drive the process forward. Full leadership support and full-fledged business registrars are the key factors that help a country climb the Ease of Doing Business rankings, which enables it to attract more foreign capital, thus accelerating its economic growth.

In an effort to share the best global practices, NRD Companies, a global IT and consulting group of companies specializing in governance and economic digital infrastructure development, gathered true experts on the matter to highlight how the Ease of Doing Business index can encourage positive economic change.

The distinguished panel of speakers included sector is key and it reflects in supporting infra-most beneficial. a representative from the World Bank Group, structure, especially IT, while not forgetting which sets the global benchmark for a business- capital resources and the legal framework in facilitates faster sector growth, however, it riendly environment. It attracted participants place from 26 countries willing to learn more and

execute reforms in their home countries. One of rankings are better linked to other institutions the highlighted examples of a successful reform such as collateral registries, statistics agencies, was Rwanda, which started its series of actions and tax agencies. This portravs local economic mentation of Unique IDs, which solves a lot and reforms in 2008. Now, it is ranked 38th in stability and helps attract greater attention of of issues related to business registration and

understood that the development of the private to be of human-centric design in order to b

"Deliberate focus on structured governance should be designed around human needs. Countries with high Fase of Doing Rusiness not around the agencies' as most tend to do" explained the World Bank representative.

"One such example could be the imple-



Awards

National representatives for selecting the best solutions for the WORLD SUMMIT AWARDS WSA and awarded "Personal Income Tax Return Wizard" as

"THE BEST SOLUTION FOR THE COUNTRY" and "THE FAVOURITE OF THE PUBLIC"

The competition was organised by the Information Society Development Committee together with the Communications Regulatory Authority of the Republic of Lithuania.





Financial Results







		NRD Companies							
				"NRD AS"		UAB "NRD Systems"		tronika"	
	31-12-2019	30-06-2020	31-12-2019	30-06-2020	31-12-2019	30-06-2020	31-12-2019	30-06-2020	
Tangible assets	434	330	14	13	246	194	171	120	
Intangible assets	370	306	15	14	2	2	281	238	
Other non-current assets	77	76	-	-	57	57	21	20	
Current assets	5,079	6,028	3,057	4,082	1,244	1,492	1,396	1,132	
of which cash	478	654	65	165	273	127	107	188	
Total assets	5,960	6,740	3,086	4,109	1,549	1,745	1,869	1,510	
Equity	1,417	1,715	682	796	217	286	628	598	
Non-current liabilities	460	426	-	13	135	135	314	266	
Of which financial debt	395	361	-	-	135	135	260	226	
Current liabilities	4,083	4,599	2,404	3,300	1,197	1,324	927	646	
of which financial debt	1,288	1,053	676	655	359	483	362	20	
Total liabilities and equity	5,960	6,740	3,086	4,109	1,549	1,745	1,869	1,510	

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	NRD Companies							
			"NRD AS"		UAB "NRD Systems"		UAB "Etronika"	
	6 months of 2019	6 months of 2020	6 months of 2019	6 months of 2020	6 months of 2019	6 months of 2020	6 months of 2019	6 months of 2020
Revenue	3,263	3,847	1,248	2,462	1,094	1,173	1,190	1,011
Gross profit	896	1,358	202	616	236	459	516	319
EBITDA	18	420	(116)	221	(28)	157	251	43
EBIT	(110)	292	(117)	218	(75)	102	191	(8)
Net Profit (Loss)	(150)	211	(126)	184	(100)	69	173	(33)



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Goals 2020 - 2021

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Strategic Focus Areas for 2020 - 2021

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Accelerating technology innovations



Strengthening the global consultancy business line

Expanding the sales geography



Scaling and profitability

Through retaining and growing our professional talent base and continuing to focus on developing industry leading solutions and system integration business streams.

Through expanding our subject competencies in National ID, Civil, Business Registries and Tax Administration.

Through continued partnerships with Global Governance Consultancy and the FinTech market leaders.

Accelerate business growth and efficiency gains through a unified Group approach to achieve and beat the expected industry Compound Annual Growth Rate (CAGR) of 7-14% over the next 5 years.